

Contents

Clear advice from ethical, independent and quality-driven expert throughout South Africa and around the world	. s, 04
BDO in South Africa	04
Our B-BBEE services	0 6
VerificationTraining	
Scorecard compilation	06
Consulting and strategy planning	06
Seven reasons to comply with B-BBEE	07
A company's compliance and status categories	07
Categories	
Summary of scorecard weightings	08
Verification process	30
BEE recognition and levels	09
The role of a verification agency in issuing a certificate	09



Clear advice from ethical, independent and quality-driven experts, throughout South Africa and around the world

1 900+ people providing clarity in audit, tax, advisory, and business outsourcing to companies across numerous industries. Seven offices in South Africa and 97 292 people in 167 countries around the globe.

We offer industry-specific practices, world-class resources, and an unparalleled commitment to meeting our clients' needs with 75% of our clients recommending us. We serve more than 49 JSE-listed domestic clients and over 158 international clients, who are clear on why they chose BDO:

- Quality, independence and a high ethical standard across all services
- ▶ Unparalleled partner-involvement (10:1 staff to
- partner ratio, globally)
- ▶ Deep industry knowledge and participation
- ▶ Geographic coverage across South Africa and Africa
- Cohesive global network
- ► Level 1 BEE Contributor
- ► Focused capabilities across over 20 disciplines

Being ethical and quality driven is a given for us, and to show exactly how this is a part of our DNA, we have developed the <u>BDO Clarity Charter</u>. This is our commitment as individuals and as a firm. It underpins all we say and do, from how we live our values to how we engage with you, our clients and all our stakeholders.

Our BRAND PROMISE – exceptional client service, always and everywhere - is founded on three core delivery pillars: being responsive, providing the right resources, strong relationships.

What Is Our Ambition?

Driven by our own ambition, our clients' needs and a focus on delivering exceptional client service, we're working collaboratively across the world to offer innovative solutions and services to our clients.

We're striving to become a much larger BDO, and to be seen as the only viable choice for our clients whose companies are looking to grow.

We aim to be the one true powerhouse of the mid-tier – a major player on the global stage of our proffession.

BDO In South Africa

BDO South Africa's seven offices and over 1 900+ professionals are at your service – no matter where you do business. You will find us in Cape Town, Durban, Johannesburg, Port Elizabeth, Pretoria, Roodepoort and Stellenbosch.

Our People

At BDO, we understand that exceptional service to our clients begins – and ends – with exceptional regard for our people.

- ▶ Partners and Staff are accessible
- We encourage collaboration in an atmosphere of trust and cooperation, mentoring, consulting, and exchanging ideas
- ▶ The BDO culture emphasises career growth
- ▶ Locations in large and small centres around the globe







COUNTRIES &

TERRITORIES



167

"BDO is one of the leading global accounting and consulting organisations uniquely built to provide the absolute highest standards of service with a collaborative culture that values all of its relationships."

Our B-BBEE Services

Verification

We conduct a thorough audit of an entity's B-BBEE scorecard to verify their contributions and/ or performance in each of the five elements. This is much the same concept as an auditor auditing your financial statements, however with a different set of measurement criteria and rules. A certificate is the final product of this process.

Training

Our technical experts around the country provide regular public training courses on which you can book a seat. Where there are a number of delegates requiring training, we can tailor in-house training programmes to suit your needs as a more affordable and targeted solution.

Scorecard compilation

We are able to compile a preliminary B-BBEE scorecard in preparation for verification or as part of one of our other services.

Scenario planning

Using your current scorecard as a benchmark or a year-todate analysis, we can plot gaps in terms of where you are and where you would like to be and suggest various scenarios for you to achieve this.

Consulting and strategy planning

Our senior technical team can assist in defining specific strategies and helping you to implement these in your business in order to increase your scoring, keeping in mind return on investment.

Consulting must occur separately to verification, and we may not verify your scorecard for two years after we complete our consulting obligations to you, as we must remain impartial.

Supplier analysis

Assessing your suppliers to establish the overall B-BBEE procurement recognition benefit you can achieve from the procurement element can maximise your score. The process includes contacting suppliers, collection of certificates and calculation of procurement flow through recognition.



The answers to these questions are viewed as a proportion of 'black' investment to 'non-black' investment and result in a compliance level. The sum of all these elements of compliance forms a broad-based scorecard.

Seven reasons to comply with B-BBEE



A company's compliance and status is measured in terms of the following five elements:

- 1. Ownership
 - What percentage share do black people hold in the business?
- 2. Management Control

What percentage of your management structure is occupied by black people?

3. Skills Development

- 4. Enterprise and supplier development
 - a. How do your suppliers' BEE ratings impact on yours?
 - b. How are you developing your black-owned supply chain through value-adding initiatives?
 - c. How are you developing other black-owned enterprises through value-adding initiatives?
- 5. Socio-economic Development

How are you aiding access to the economy for the black community?

Categories

Category	Annual Turnover Threshold (R)	Automatic Recognition – Blac	k Ownership Lev	rel
		100%	> 51%	< 51%
EME	< 10m	Level 1	Level 2	Level 4
QSE	< 50m	Level 1	Level 2	Not automatic, use scorecard points
Generic	> 50m	Not automatic, use scorecard points	Level 2	Not automatic, use scorecard points

B-BBEE Elements	Generic Weighting	QSE Weighting
wnership	25	25
anagement Control	19	15
ills Development	20	25
terprise and Supplier Development	40	30
cio-economic Development	5	5
al	109	100
TOTAL OF FIVE		

Verification Process

Free needs analysis meeting/virtual meeting



You collect your documentation and compile a BEE file and submit your file to us for analysis



Up to 1 month

Complete application and send



Analysis of your information, preparation of a preliminary scorecard, compilation of an audit plan and confirmation of an audit date by us



Up to 2 weeks

Receive your quotation



Within 48 hours Site audit occurs



3 days from issuing of audit plan

Send us your acceptance by signing the quotation, receive invoice and pay



Up to 30 days

n/a

In office finalisation of information and review by a technical signatory, certificate issued



Up to 2 weeks

Briefing meeting/virtual briefing meeting occurs

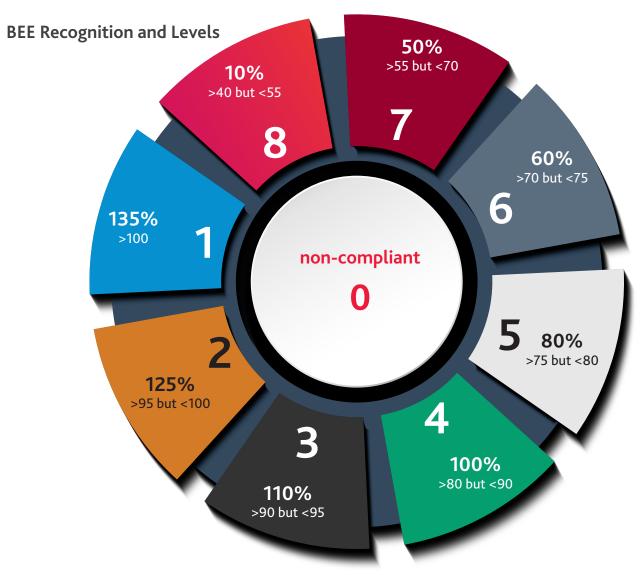


Within 1 week Analysis of your information, preparation of a preliminary scorecard, compilation of an audit plan and confirmation of an audit date by us



Up to 2 weeks





The role of a verification agency in issuing a certificate

Verification agencies play much the same role in the auditing of your BEE credentials as financial auditors do in the auditing of your financial information.

For example, submission of financials with a profit declaration will be audited to prove that this declaration is correct or incorrect.

B-BBEE verification agencies audit your B-BBEE performance and contributions, proving that the claim you have made regarding your contributions is correct or incorrect.

Who can issue certificates?

Verification agencies must be accredited by the South African National Accreditation System (SANAS).

Our SANAS accreditation, allows us to issue a complete assurance certificate, based on the rigorous verification procedures undertaken.



"Our senior technical team can assist in defining specific strategies and helping you to implement these in your business in order to increase your scoring, keeping in mind return on investment."

